

UNIVERSITY OF NAMIBIA FOUNDATION  
ANNUAL FINANCIAL STATEMENTS  
31 DECEMBER 2021

**Ben Mouton**

Chartered Accountant

PO Box 1945, Tsumeb,  
Namibia



**UNIVERSITY OF NAMIBIA FOUNDATION**  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

---

**General Information**

|                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Country of Incorporation and domicile | Namibia                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Nature of business                    | The University of Namibia Foundation, registered in 2019 with the Master of High Court, is operated as a Trust under the care of trustees. The Foundation's main objective is to raise and manage funds for use by the University of Namibia.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Directors                             | Ms Bernadette Bock (appointed 22 February 2021)<br>Mr Tango Kandjaba (appointed 1 July 2017)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Trustees                              | Mr Nelson Zambwe Simasiku, Pyne capital (Pty) Ltd, Portfolio Manager, (Chairperson), appointed on 1 April 2019<br>Dr Ellen Ndeshi Namhila, UNAM, Pro Vice Chancellor: Admin, Finance & Resource Mobilization, appointed on 1 April 2019<br>Mr Neethling Andre Francois, Entrepreneur, appointed on 1 April 2019<br>Ms Petronella Karuaihe-Martin, NamibRe Managing Director, appointed on 1 April 2019<br>Prof Frank Kavishe, UNAM, Assistant Pro Vice Chancellor: Jose Eduardo dos Santos Campus, appointed on 1 April 2019 (deceased)<br>Prof Rosemond Boohene, Director: Centre for Entrepreneurship Development, University of Cape Coast, Ghana, appointed on 1 April 2019<br>Prof Anicia Peters: UNAM, Pro-Vice Chancellor: Research, Innovation and Development, appointed on 1 April 2021 |
| Business & postal address             | The University of Namibia<br>PO Box 99504<br>Windhoek                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Bankers                               | Nedbank of Namibia Limited<br>Standard Bank Namibia Limited<br>First National Bank                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Auditor                               | Ben Mouton Chartered Accountant                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

---

| CONTENTS                                                            | PAGE  |
|---------------------------------------------------------------------|-------|
| General Information                                                 | 1     |
| Contents                                                            | 2     |
| Trustees responsibility and approval of annual financial statements | 3     |
| Independent auditor's report                                        | 4-5   |
| Report of the Trustees                                              | 6     |
| Statement of funds and reserves                                     | 7     |
| Statement of funds and expenditure                                  | 8     |
| Statement of changes in funds                                       | 9     |
| Statement of cash flows                                             | 10    |
| Accounting policies                                                 | 11    |
| Notes to the annual financial statements                            | 12-19 |
| Detailed statement of funds & expenditure                           | 20    |
| Supplementary information to the financial statements-unaudited     | 21    |

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

**TRUSTEES' RESPONSIBILITY AND APPROVAL OF ANNUAL FINANCIAL STATEMENTS**

---

The annual financial statements are prepared in accordance with the accounting policies set out by the board of trustees and are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgments and estimates.

The trustees acknowledge that they are ultimately responsible for the system of internal financial control established by the Foundation and place considerable importance on maintaining a strong control environment. To enable the trustees to meet these responsibilities, they set standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the Foundation and all employees are required to maintain the highest ethical standards in ensuring the Foundation's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the institution is on identifying, assessing, managing and monitoring all known forms of risk across the institution. While operating risk cannot be fully eliminated, the Foundation endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The Foundation's trustees are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

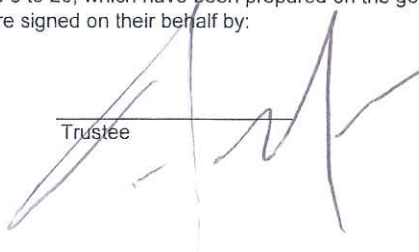
The trustees have reviewed the trust's cash flow forecast for the year to 31 December 2021 and, in light of this review and the current financial position, they are satisfied that the trust has or had access to adequate resources to continue in operational existence for the

The external auditors are responsible for independently reviewing and reporting on the Foundation's annual financial statements. The annual financial statements have been examined by the Foundation's external auditors and their report is presented on page 4-5.

The annual financial statements are prepared on a going concern basis. Nothing has come to the attention of the Foundation's trustees to indicate that the Foundation will not remain a going concern for the foreseeable future.

The annual financial statements set out on pages 6 to 20, which have been prepared on the going concern basis, were approved by the Board of Trustees on 17 March 2022 and were signed on their behalf by:

  
\_\_\_\_\_  
Trustee

  
\_\_\_\_\_  
Trustee



## Independent auditor's report

### To the Trustees of the University of Namibia Foundation

#### Opinion

I have audited the annual financial statements of the University of Namibia Foundation set out on pages 7-18, which comprise of the report of the trustees, the statement of funds and reserves for the year ended 31 December 2021, and the statement of funds and expenditure, statement of changes in funds and statement of cash flows for the year then ended, and notes to the annual financial statements, including summary of significant accounting policies.

In my opinion, the annual financial statements present fairly, in all material respects, the financial position of University of Namibia Foundation for the year ended 31 December 2021, and its financial performance and cash flows for the period then ended in accordance with International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Namibian Companies Act, No 28 of 2004.

#### Basis for opinion

I conducted my audit in accordance with International Standards on Auditing. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the annual financial statements section of my report. I am independent of the trust in accordance with the International Ethics Standards Board for Accountants Code of Ethics for Professional Accountants (Parts A and B) (IESBA Code) and other independence requirements applicable to performing audits of annual financial statements in Namibia. I have fulfilled my other ethical responsibilities in accordance with IESBA Code and in accordance with other ethical requirements applicable to performing audits in Namibia. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Other information

The trustees are responsible for the other information. The other information comprises of the trustees' report as required by the Trust Deed, which I obtained prior to the date of this report. Other information does not include the annual financial statements and my auditor's report thereon.

My opinion on the annual financial statements does not cover the other information and I do not express an audit opinion or any form of assurance conclusion thereon.

In connection with my audit of the annual financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the annual financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work I have performed, I concluded that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

#### Responsibilities of the trustees for the Annual Financial Statements

The trustees are responsible for the preparation and fair presentation of the annual financial statements in accordance with International Financial Reporting Standard for Small and Medium-sized Entities and the requirements of the Trust deed, and for such internal control as the trustees determine is necessary to enable the preparation of annual financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the annual financial statements, the trustees are responsible for assessing the trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the trust or to cease operations, or have no realistic alternate

## Independent auditor's report

---

### Auditor's Responsibilities for the Annual Financial Statements

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of the internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the trustees use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exist related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the annual financial statements, including the disclosures, and whether the annual financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.



Ben Mouton Chartered Accountant

BH Mouton

Partner



Date

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

**REPORT OF THE TRUSTEES**

---

**Main business and operations**

The Foundation was founded as a Trust, under care of the trustees. The Foundation is a charitable trust registered with the Master of the High Court in 2019. The Foundation's main objective is to raise and manage philanthropic funds for use by the University of Namibia.

**Non-current assets**

The Foundation did not acquire its own non-current assets in the current year.

**Financial overview**

The results of the Foundation and state of its affairs are set out in the attached financial statements and do not, in our opinion, require further comments.

**Subsequent events after the reporting period**

The Trustees are not aware of any facts or circumstances that occurred between the date of the financial statements and the date of this report which may influence the Foundation's state of affairs. There is a widespread global uncertainty associated with the COVID-19 pandemic, and the duration of the operational disruption and related financial impact cannot be estimated at this time. We are monitoring the situation on a regular basis. The extent of the impact of COVID-19 on our business, financial results and liquidity will depend largely on future developments, including the duration and spread of the outbreak and the related impact on consumer confidence and spending, all of which are highly uncertain and cannot be predicted.

**Trustees and Directors**

The Foundation's trustees and management during the year and up to the date of this report are set out on page 1.

**Going concern**

The trustees believe that the trust has adequate financial resources to continue operations for the foreseeable future and accordingly, the annual financial statements have been prepared on a going concern basis. Nothing has come to the attention of the trustees to indicate that the Foundation will not remain a going concern in the foreseeable future. The trust has evaluated subsequent events through the date of the financial statements. Subsequent to 31 December 2019, the World Health Organization declared the novel coronavirus COVID-19 outbreak a public health emergency. The duration and intensity of the impact of COVID-19 and resulting disruption to the trust's operation is uncertain. Given the dynamic nature of these circumstances, it is unknown how the trust may be affected if such an epidemic persists for extended period. While not yet quantifiable, the trust believes this situation could have a material adverse impact to its operating results in the short-term and will continue to assess the financial impact for the remainder of the year.

**Approval of financial statements**

The financial statements were approved by the Board of Trustees and authorised for issue on 17 March 2022.

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

STATEMENT OF FUNDS AND RESERVES AS AT 31 DECEMBER 2021

|                                        | Notes | 2021<br>N\$       | 2020<br>N\$       |
|----------------------------------------|-------|-------------------|-------------------|
| <b>Assets</b>                          |       |                   |                   |
| <b>Current Assets</b>                  |       | <b>19,624,993</b> | <b>20,319,707</b> |
| Trade and other receivables            | 2     | 3,430,468         | 3,348,819         |
| Cash and cash equivalents              | 8.1   | 16,194,525        | 16,970,888        |
| <b>Property, Plant &amp; Equipment</b> | 4.1   | <b>2,109</b>      | <b>2,109</b>      |
| Office Equipment                       |       |                   |                   |
| <b>Total Assets</b>                    |       | <b>19,627,102</b> | <b>20,321,816</b> |
| <b>Funds and Liabilities</b>           |       |                   |                   |
| <b>Funds</b>                           |       | <b>16,093,417</b> | <b>16,397,179</b> |
| Restricted funds                       | 8     | 9,475,011         | 10,491,918        |
| Unrestricted funds                     |       | 6,618,406         | 5,905,261         |
| <b>Liabilities</b>                     |       |                   |                   |
| <b>Current Liabilities</b>             |       |                   |                   |
| Trade and other payables               | 3     | 3,533,685         | 3,924,635         |
| <b>Total Funds and Liabilities</b>     |       | <b>19,627,102</b> | <b>20,321,816</b> |

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

**STATEMENT OF FUNDS AND EXPENDITURE FOR THE YEAR ENDED 31 DECEMBER 2021**

|                                              | Notes    | 2021<br>N\$        | 2020<br>N\$        |
|----------------------------------------------|----------|--------------------|--------------------|
| Funds received                               | 8        | 6,299,098          | 3,223,912          |
| Funds disbursed                              |          | (7,316,004)        | (4,532,171)        |
| <b>Net funds (disbursed) / received</b>      |          | <b>(1,016,907)</b> | <b>(1,308,258)</b> |
| Other income                                 | 5        | 197,905            | 196,213            |
| Operating expenditure                        |          | (82,954)           | (173,551)          |
| Interest Received                            |          | 644,509            | 835,124            |
| Bank Charges                                 |          | (24,269)           | (23,741)           |
| Interest Fair Value Adjustments: 522 026 734 |          | (22,045)           | 12,338             |
| <b>Net (deficit) / surplus for the year</b>  | <b>6</b> | <b>(303,762)</b>   | <b>(461,875)</b>   |

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

**STATEMENT OF CHANGES IN FUNDS AT 31 DECEMBER 2021**

|                                      | Restricted<br>N\$ | Unrestricted<br>N\$ | Total<br>N\$ |
|--------------------------------------|-------------------|---------------------|--------------|
| Balance at 31 December 2019          | 10,197,931        | 5,058,878           | 15,256,809   |
| Net (deficit) / surplus for the year | (1,308,258)       | 846,383             | (461,875)    |
| Unidentified payments/Receipts       | 1,602,244         | -                   | 1,602,244    |
| Balance at 31 December 2020          | 10,491,917        | 5,905,261           | 16,397,178   |
| Net (deficit) / surplus for the year | (1,016,907)       | 713,145             | (303,762)    |
| Balance at 31 December 2021          | 9,475,011         | 6,618,406           | 16,093,416   |

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

**STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2021**

|                                             | Notes | 2021<br>N\$       | 2020<br>N\$        |
|---------------------------------------------|-------|-------------------|--------------------|
| <b>Cash flows from operating activities</b> |       | <b>(776,360)</b>  | <b>(2,706,887)</b> |
| Cash generated from operations              | 7     | (1,396,600)       | (3,518,269)        |
| Interest received                           |       | 644,509           | 835,124            |
| Bank charges                                |       | (24,269)          | (23,741)           |
| <b>Total cash movement for the year</b>     |       | <b>(776,360)</b>  | <b>(2,706,887)</b> |
| Cash at the beginning of the year           |       | 16,970,889        | 19,677,775         |
| <b>Total cash at end of the year</b>        | 7.1   | <b>16,194,529</b> | <b>16,970,889</b>  |

**SUMMARY OF ACCOUNTING POLICIES AND NOTES TO THE ANNUAL FINANCIAL STATEMENTS**

---

**1 ACCOUNTING POLICIES**

**1.1 Presentation of financial statements**

The financial statements are prepared in accordance with the accounting policies as set out by the Board of the Trustees. The financial statements are prepared under the historical costs basis and incorporate the principle accounting policies set out below.

**1.2 Revenue recognition**

Revenue comprises of donations received from donors in terms of contractual agreements. Revenue is recognised as soon as the money is been received from the donors and the rental income is due from the tenants.

Interest income from a financial asset is recognised when it is probable that economic benefits will flow to the trust and the amount of income can be measured reliably.

**1.3 Operating expenditure**

Operating expenditure includes of costs incurred in preparing for fundraising activities. Expenditure is recognised once the service has been rendered and/or the goods have been received from the supplier.

**1.4 Trade and other receivables**

Trade receivables are measured at initial recognition at fair value, and are subsequently measured at amortised cost using the effective interest rate method. Appropriate allowances for estimated irrecoverable amounts are recognised in profit or loss when there is objective evidence that the asset is impaired. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the trade receivable is impaired. The allowance recognised is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the effective interest rate computed at initial recognition.

**1.5 Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand and demand deposits.

**1.6 Trade and other payables**

Trade payables are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method.

**1.7 Funds**

**Restricted funds:** Are defined as monies donated to the Foundation or donations received in-kind, for a specific person(s) or project(s) and where the donor has clearly indicated that the funds are only to be used for the intended purpose. Donations received in-kind can be measured by its monetary value.

**Unrestricted funds:** Are defined as monies donated to the Foundation, but where the purpose of the donation has not been specified by the donor to a specific person(s) or project(s).

**1.8 Property, plant and equipment**

Property, plant and equipment are tangible items that are held for use in the production or supply goods or services, or for rental to others or for administrative purposes; and are expected to be used during more than one period.

Property, plant and equipment is carried at cost less accumulated depreciation and accumulated impairment losses.

Cost include cost incurred initially to acquire or construct an item of property, plant and equipment and cost incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, when such dismantling, removal and restoration is obligatory.

The initial estimate of the costs of dismantling and removing an asset and restoring the site on which it is located is also included in the cost of property, plant and equipment, when such dismantling, removal and restoration is obligatory.

Depreciation is provided for using the straight-line method to write down the cost, less estimated residual value over the useful life of property, plant and equipment as follows:

If the major components of an item of property, plant and equipment have significantly different patterns of consumption of economic benefits, the cost of the asset is allocated to its major components and each such component is depreciated separately over its useful life.

Land is not depreciated.

The residual value, depreciation method and useful life of each asset are reviewed only where there is an indication that there has been significant change from previous estimate.

**UNIVERSITY OF NAMIBIA FOUNDATION**  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

**NOTES TO THE ANNUAL FINANCIAL STATEMENTS**

|                                      | 2021 N\$         | 2020 N\$         |
|--------------------------------------|------------------|------------------|
| <b>2 Trade and other receivables</b> |                  |                  |
| Accounts receivable                  | 8,726,952        | 8,721,888        |
| Provision for doubtful debts         | (5,296,484)      | (5,373,069)      |
|                                      | <u>3,430,468</u> | <u>3,348,819</u> |

|                                            |                  |                  |
|--------------------------------------------|------------------|------------------|
| <b>3 Trade and other payables</b>          |                  |                  |
| Amounts owing to the University of Namibia | 2,538,991        | 575,816          |
| Other payables                             | 994,694          | 3,348,819        |
|                                            | <u>3,533,685</u> | <u>3,924,635</u> |

The University of Namibia is a related party. The UNAM Foundation mandate is to support the University of Namibia. The Foundation's management is incorporated into the University of Namibia's management structure. The University UNAM Foundation by paying operational expenses on behalf of UNAM Foundation.

|                                             | Office<br>Equipment<br>N\$ | Total<br>N\$ |
|---------------------------------------------|----------------------------|--------------|
| <b>4 Property, plant and equipment</b>      |                            |              |
| <b>4.1 Opening balance cost / valuation</b> | -                          | -            |
| <b>Additions for the period</b>             | 2,109                      | 2,109        |
| Revaluation at fair value                   | -                          | -            |
| Accumulated depreciation and impairment     | -                          | -            |
| <b>Closing balance cost/ valuation</b>      | <u>2,109</u>               | <u>2,109</u> |

|                                                                                                                                                    |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------|--|
| <b>5 Revenue</b>                                                                                                                                   |  |
| <b>Funds received</b>                                                                                                                              |  |
| Funds received relate donations received from respective donors to fund specific projects. A detailed reconciliation has been performed in note 9. |  |

|                                    |                |                |
|------------------------------------|----------------|----------------|
| <b>6 Other income consists of:</b> |                |                |
| Alumni                             |                | 1,650          |
| Management fees received           | 193,803        | 152,501        |
| Leisure centre hire                | 4,102          | 34,713         |
| Sundry Income                      | -              | 7,350          |
| <b>Total</b>                       | <u>197,905</u> | <u>196,213</u> |

**Other Expenditures consists of:**

|                                    |               |                |
|------------------------------------|---------------|----------------|
| Advertising & Promotions           | 6,240         | -              |
| Consulting fees                    | 863           | 16,191         |
| Donations                          | 3,393         | -              |
| Entertainment & office consumables | 3,671         | 3,559          |
| Alumni expenses                    | -             | 283            |
| Leisure Centre expenses            | -             | 800            |
| Legal fees                         | -             | 93,125         |
| Miscellaneous events               | -             | 680            |
| Printing & stationery              | -             | 883            |
| Trustee sitting allowances         | 68,788        | 58,029         |
|                                    | <u>82,954</u> | <u>173,551</u> |

|                                                                                         |           |           |
|-----------------------------------------------------------------------------------------|-----------|-----------|
| <b>7 Net (deficit) / surplus is stated after taking the following into account:</b>     | (303,762) | (461,875) |
| Unidentified payments/Receipts                                                          | -         | 1,602,244 |
| Audit fees were borne by the University of Namibia in both the current and prior years. |           |           |

**Cash generated/ (utilised by) from operations**

|                                           |                  |                |
|-------------------------------------------|------------------|----------------|
| <b>8 (Deficit) / Surplus for the year</b> | (303,762)        | (461,875)      |
| <b>Adjustments for:</b>                   |                  |                |
| Investment Income                         | (644,509)        | (835,124)      |
| Bank charges                              | 24,269           | 23,741         |
|                                           | <u>(924,001)</u> | <u>328,987</u> |

**Changes in working capital:**

|                                         |                    |                    |
|-----------------------------------------|--------------------|--------------------|
| Decrease in trade and other receivables | (81,649)           | (1,907,208)        |
| Decrease in trade and other payables    | (390,950)          | (1,940,047)        |
|                                         | <u>(1,396,600)</u> | <u>(3,518,268)</u> |

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

**NOTES TO THE ANNUAL FINANCIAL STATEMENTS**

|                                                      | 2021 N\$          | 2020 N\$          |
|------------------------------------------------------|-------------------|-------------------|
| <b>8.1 Cash and cash equivalents</b>                 |                   |                   |
| Cash and cash equivalents consist of:                |                   |                   |
| Standard Bank Current Account: 241 638 828           | 20,276            | 20,430            |
| Standard Bank Endowment Account: 551 590 452         | 888,459           | 856,550           |
| Standard Bank Income Fund Account: 552 026 734       | 3,229,339         | 3,108,862         |
| Standard Bank Foundation: 553 026 540                | 3,512,515         | 3,386,379         |
| Standard Bank De Beers: 553 026 539                  | 683               | 658               |
| FNB: De Beers Scholarship: 622 610 104 00            | 926,208           | 84,252            |
| FNB Current Account: 62254022131                     | 40,481            | 268,065           |
| Petty Cash                                           | -                 | 1,540             |
| FNB De Beers 48 Hours Account: 742 664 555 07        | 672               | 669               |
| Nedbank: 32 Days Account: 129 912 164 89             | 3,351,261         | 3,247,476         |
| UNAM Foundation 48 hours: 742 724 497 76             | 4,224,632         | 5,996,007         |
|                                                      | <b>16,194,525</b> | <b>16,970,888</b> |
| <b>9 Restricted Funds</b>                            |                   |                   |
| <b>9.1 Keetmanshoop Campus Fund</b>                  |                   |                   |
| Balance at the beginning of the year                 | 2,036,223         | 2,036,223         |
| Funds received                                       | -                 | -                 |
| Funds utilised during the year                       | -                 | -                 |
| <b>Balance at the end of the year</b>                | <b>2,036,223</b>  | <b>2,036,223</b>  |
| <b>9.2 Student Financial Assistance Scheme</b>       |                   |                   |
| Balance at the beginning of the year                 | 1,525,816         | 1,312,819         |
| Funds received                                       | 4,579             | 33,730            |
| Transfer in from other funds                         | 78,028            | 392,252           |
| Less management fee (2.5% of funds received)         | (114)             | -                 |
| Transfer out to other funds                          | (894,790)         | -                 |
| Funds utilised during the year                       | (130,675)         | (212,985)         |
| <b>Balance at the end of the year</b>                | <b>582,844</b>    | <b>1,525,816</b>  |
| <b>9.3 Student Financial Assistance Bursary Fund</b> |                   |                   |
| Balance at the beginning of the year                 | -                 | -                 |
| Funds received                                       | -                 | -                 |
| Transfer in from other funds                         | 596,527           | -                 |
| Less management fee (2.5% of funds received)         | -                 | -                 |
| Funds utilised during the year                       | -                 | -                 |
| <b>Balance at the end of the year</b>                | <b>596,527</b>    | <b>-</b>          |
| <b>9.4 Student Financial Assistance Book Awards</b>  |                   |                   |
| Balance at the beginning of the year                 | -                 | -                 |
| Funds received                                       | -                 | -                 |
| Transfer in from other funds                         | 298,263           | -                 |
| Less management fee (2.5% of funds received)         | -                 | -                 |
| Funds utilised during the year                       | -                 | -                 |
| <b>Balance at the end of the year</b>                | <b>298,263</b>    | <b>-</b>          |
| <b>9.5 Alumni Association Fund</b>                   |                   |                   |
| Balance at the beginning of the year                 | -                 | -                 |
| Funds received                                       | 2,945             | -                 |
| Transfer in from other funds                         | -                 | -                 |
| Funds utilised during the year                       | -                 | -                 |
| <b>Balance at the end of the year</b>                | <b>2,945</b>      | <b>-</b>          |
| <b>9.6 Engimed Project</b>                           |                   |                   |
| Balance at the beginning of the year                 | 444,738           | 444,738           |
| Funds received                                       | -                 | -                 |
| Less management fee (2.5% of funds received)         | -                 | -                 |
| Funds utilised during the year                       | -                 | -                 |
| <b>Balance at the end of the year</b>                | <b>444,738</b>    | <b>444,738</b>    |

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

**NOTES TO THE ANNUAL FINANCIAL STATEMENTS**

|                                                | 2021 N\$      | 2020 N\$      |
|------------------------------------------------|---------------|---------------|
| <b>9.7 Distell Namibia Bursary Fund</b>        |               |               |
| Balance at the beginning of the year           | -             | 44,980        |
| Funds received                                 | -             | -             |
| Funds Transfer to SFAF                         | -             | (44,980)      |
| <b>Balance at the end of the year</b>          | <b>-</b>      | <b>-</b>      |
| <b>9.8 UNAM Choir</b>                          |               |               |
| Balance at the beginning of the year           | 6,569         | 11,420        |
| Funds received                                 | 2,300         | 19,100        |
| Less management fee (2.5% of funds received)   | (58)          | (478)         |
| Funds utilised during the year                 | (2,261)       | (23,474)      |
| <b>Balance at the end of the year</b>          | <b>6,550</b>  | <b>6,569</b>  |
| <b>9.9 KDG Auto link Bursary Fund</b>          |               |               |
| Balance at the beginning of the year           | -             | 30,043        |
| Funds received                                 | -             | -             |
| Funds Transfer to SFAF                         | -             | (30,043)      |
| <b>Balance at the end of the year</b>          | <b>-</b>      | <b>-</b>      |
| <b>9.10 Deep Roots School Scholarship Fund</b> |               |               |
| Balance at the beginning of the year           | -             | (29,615)      |
| Funds received from other funds                | -             | 29,615        |
| Funds utilised during the year                 | -             | -             |
| <b>Balance at the end of the year</b>          | <b>-</b>      | <b>-</b>      |
| <b>9.11 Staff Social Club</b>                  |               |               |
| Balance at the beginning of the year           | 27,725        | 27,725        |
| Funds received                                 | -             | -             |
| Less management fee (2.5% of funds received)   | -             | -             |
| Funds utilised during the year                 | -             | -             |
| <b>Balance at the end of the year</b>          | <b>27,725</b> | <b>27,725</b> |
| <b>9.12 International Commercial Fund</b>      |               |               |
| Balance at the beginning of the year           | -             | 573           |
| Funds received                                 | -             | -             |
| Funds Transfer to SFAF & Other Funds           | -             | (573)         |
| <b>Balance at the end of the year</b>          | <b>-</b>      | <b>-</b>      |
| <b>9.13 Catholic Book Fund</b>                 |               |               |
| Balance at the beginning of the year           | 13,678        | 13,678        |
| Funds received                                 | -             | -             |
| Funds utilised during the year                 | -             | -             |
| <b>Balance at the end of the year</b>          | <b>13,678</b> | <b>13,678</b> |
| <b>9.14 Investec Bursary Fund</b>              |               |               |
| Balance at the beginning of the year           | -             | 64,980        |
| Funds received                                 | -             | -             |
| Funds Transfer to SFAF                         | -             | (64,980)      |
| <b>Balance at the end of the year</b>          | <b>-</b>      | <b>-</b>      |
| <b>9.15 Women's Scholarship Fund</b>           |               |               |
| Balance at the beginning of the year           | -             | 2,587         |
| Funds received                                 | -             | -             |
| Funds Transfer to SFAF                         | -             | (2,587)       |
| <b>Balance at the end of the year</b>          | <b>-</b>      | <b>-</b>      |
| <b>9.16 Diane Ashton Scholarship</b>           |               |               |
| Balance at the beginning of the year           | -             | 25,962        |
| Funds received                                 | -             | -             |
| Funds Transfer to Deep Root                    | -             | (25,962)      |
| <b>Balance at the end of the year</b>          | <b>-</b>      | <b>-</b>      |

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021  
**NOTES TO THE ANNUAL FINANCIAL STATEMENTS**

|                                                   | 2021 N\$       | 2020 N\$       |
|---------------------------------------------------|----------------|----------------|
| <b>9.17 PPS Book Fund</b>                         |                |                |
| Balance at the beginning of the year              | 36,307         | 36,307         |
| Funds received                                    | -              | -              |
| Funds utilised during the year                    | -              | -              |
| <b>Balance at the end of the year</b>             | <b>36,307</b>  | <b>36,307</b>  |
| <b>9.18 Girls Scholarship Programme</b>           |                |                |
| Balance at the beginning of the year              | -              | 44,608         |
| Funds received                                    | -              | -              |
| Funds transfer to SFAF & Deep Root                | -              | (44,608)       |
| <b>Balance at the end of the year</b>             | <b>-</b>       | <b>-</b>       |
| <b>9.19 Lux Development Student Loan Fund</b>     |                |                |
| Balance at the beginning of the year              | 550,917        | 531,359        |
| Students Loan Repayment                           | 76,701         | 45,498         |
| Funds utilised during the year                    | (115,779)      | (25,940)       |
| <b>Balance at the end of the year</b>             | <b>511,839</b> | <b>550,917</b> |
| <b>9.20 EZE Donation Students Loan Fund</b>       |                |                |
| Balance at the beginning of the year              | 244,867        | 252,869        |
| Funds received                                    | -              | -              |
| Funds utilised during the year                    | (2,586)        | (8,002)        |
| <b>Balance at the end of the year</b>             | <b>242,281</b> | <b>244,867</b> |
| <b>9.21 Karas Mineral Share Account</b>           |                |                |
| Balance at the beginning of the year              | 1,000          | 1,000          |
| Funds received                                    | -              | -              |
| Funds utilised during the year                    | -              | -              |
| <b>Balance at the end of the year</b>             | <b>1,000</b>   | <b>1,000</b>   |
| <b>9.22 Endowment Fund</b>                        |                |                |
| Balance at the beginning of the year              | 372,072        | 372,072        |
| Funds received                                    | -              | -              |
| Less management fee (2.5% of funds received)      | -              | -              |
| Funds utilised during the year                    | -              | -              |
| <b>Balance at the end of the year</b>             | <b>372,072</b> | <b>372,072</b> |
| <b>9.23 PACT Bursaries</b>                        |                |                |
| Balance at the beginning of the year              | -              | (245)          |
| Funds received from International Commercial Fund | -              | 245            |
| Funds utilised during the year                    | -              | -              |
| <b>Balance at the end of the year</b>             | <b>-</b>       | <b>-</b>       |
| <b>9.24 ACU Conference</b>                        |                |                |
| Balance at the beginning of the year              | -              | 5,836          |
| Funds received                                    | -              | -              |
| Funds Transfer to SFAF                            | -              | (5,836)        |
| <b>Balance at the end of the year</b>             | <b>-</b>       | <b>-</b>       |
| <b>9.25 Sanlam Bursary Fund</b>                   |                |                |
| Balance at the beginning of the year              | -              | 9,195          |
| Funds received                                    | -              | -              |
| Funds Transfer to SFAF                            | -              | (9,195)        |
| <b>Balance at the end of the year</b>             | <b>-</b>       | <b>-</b>       |
| <b>9.26 Trustco Bursary Fund</b>                  |                |                |
| Balance at the beginning of the year              | -              | 18,040         |
| Funds received                                    | -              | -              |
| Funds transfer to SFAF                            | -              | (18,040)       |
| <b>Balance at the end of the year</b>             | <b>-</b>       | <b>-</b>       |

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021  
**NOTES TO THE ANNUAL FINANCIAL STATEMENTS**

|                                                       | 2021 N\$       | 2020 N\$       |
|-------------------------------------------------------|----------------|----------------|
| <b>9.27 UNAM Accounting Society</b>                   |                |                |
| Balance at the beginning of the year                  | 5,294          | 8,471          |
| Funds received                                        | 33,070         | 2,500          |
| Less management fee (2.5% of funds received)          | (827)          | (63)           |
| Funds received                                        | (25,760)       | (5,614)        |
| <b>Balance at the end of the year</b>                 | <b>11,777</b>  | <b>5,294</b>   |
| <b>9.28 AngloGold Ashanti Bursary Fund</b>            |                |                |
| Balance at the beginning of the year                  | 199,347        | 199,347        |
| Funds received                                        | -              | -              |
| Less management fee (2.5% of funds received)          | -              | -              |
| Funds utilised during the year                        | -              | -              |
| <b>Balance at the end of the year</b>                 | <b>199,347</b> | <b>199,347</b> |
| <b>9.29 School of Medicine Anatomy Museum Project</b> |                |                |
| Balance at the beginning of the year                  | 4,530          | 4,530          |
| Funds received                                        | -              | -              |
| Funds utilised during the year                        | -              | -              |
| <b>Balance at the end of the year</b>                 | <b>4,530</b>   | <b>4,530</b>   |
| <b>9.30 IMIRAMUM Projects</b>                         |                |                |
| Balance at the beginning of the year                  | 100,000        | 100,000        |
| Funds received                                        | -              | -              |
| Funds utilised during the year                        | -              | -              |
| <b>Balance at the end of the year</b>                 | <b>100,000</b> | <b>100,000</b> |
| <b>9.31 SRC Board Room</b>                            |                |                |
| Balance at the beginning of the year                  | 437            | 437            |
| Funds received                                        | -              | -              |
| Funds utilised during the year                        | -              | -              |
| <b>Balance at the end of the year</b>                 | <b>437</b>     | <b>437</b>     |
| <b>9.32 Donations to SRC</b>                          |                |                |
| Balance at the beginning of the year                  | 195,000        | 195,000        |
| Funds received                                        | 4,579          | -              |
| Less management fee (2.5% of funds received)          | (114)          | -              |
| Funds utilised during the year                        | -              | -              |
| <b>Balance at the end of the year</b>                 | <b>199,465</b> | <b>195,000</b> |
| <b>9.33 De Beers Scholarship Fund</b>                 |                |                |
| Balance at the beginning of the year                  | 19,720         | 690,899        |
| Funds received                                        | 2,167,733      | 15,489         |
| Funds utilised during the year                        | (1,325,750)    | (686,668)      |
| <b>Balance at the end of the year</b>                 | <b>861,704</b> | <b>19,720</b>  |
| <b>9.34 Egongelo Fishing Company Scholarship Fund</b> |                |                |
| Balance at the beginning of the year                  | 30,000         | 30,000         |
| Funds received                                        | -              | -              |
| Funds utilised during the year                        | -              | -              |
| <b>Balance at the end of the year</b>                 | <b>30,000</b>  | <b>30,000</b>  |
| <b>9.35 UNAM Cultural Festival</b>                    |                |                |
| Balance at the beginning of the year                  | 28,456         | 28,456         |
| Funds received                                        | -              | -              |
| Funds utilised during the year                        | -              | -              |
| <b>Balance at the end of the year</b>                 | <b>28,456</b>  | <b>28,456</b>  |
| <b>9.36 Pharmacy Students Society of Namibia</b>      |                |                |
| Balance at the beginning of the year                  | 2              | 2              |
| Funds received                                        | 6,588          | -              |
| Funds utilised during the year                        | (6,588)        | -              |
| <b>Balance at the end of the year</b>                 | <b>2</b>       | <b>2</b>       |

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021  
**NOTES TO THE ANNUAL FINANCIAL STATEMENTS**

|                                                          | 2021 N\$      | 2020 N\$       |
|----------------------------------------------------------|---------------|----------------|
| <b>9.37 Square Alumni Foundation: Bursary Scheme</b>     |               |                |
| Balance at the beginning of the year                     | 1,491         | 1,491          |
| Funds received                                           | -             | -              |
| Funds utilised during the year                           | -             | -              |
| <b>Balance at the end of the year</b>                    | <b>1,491</b>  | <b>1,491</b>   |
| <b>9.38 School of Marine Eng. &amp; Maritime (IMEMS)</b> |               |                |
| Balance at the beginning of the year                     | 21,563        | 21,563         |
| Funds received                                           | -             | -              |
| Funds utilised during the year                           | -             | -              |
| <b>Balance at the end of the year</b>                    | <b>21,563</b> | <b>21,563</b>  |
| <b>9.39 Mining Research &amp; Training Centre (MRTC)</b> |               |                |
| Balance at the beginning of the year                     | 18,110        | 18,110         |
| Funds received                                           | -             | -              |
| Funds utilised during the year                           | -             | -              |
| <b>Balance at the end of the year</b>                    | <b>18,110</b> | <b>18,110</b>  |
| <b>9.40 Hifikepunye Pohamba Campus Fund</b>              |               |                |
| Balance at the beginning of the year                     | -             | -              |
| Funds received                                           | 15,000        | -              |
| Funds utilised during the year                           | (15,000)      | -              |
| <b>Balance at the end of the year</b>                    | <b>-</b>      | <b>-</b>       |
| <b>9.41 UNAM Library: Namibia Digital Collection</b>     |               |                |
| Balance at the beginning of the year                     | 15,859        | 15,859         |
| Funds received                                           | -             | -              |
| Funds utilised during the year                           | -             | -              |
| <b>Balance at the end of the year</b>                    | <b>15,859</b> | <b>15,859</b>  |
| <b>9.42 UNAM &amp; Alumni Legends</b>                    |               |                |
| Balance at the beginning of the year                     | 7,500         | 7,500          |
| Funds received                                           | -             | -              |
| Funds utilised during the year                           | -             | -              |
| <b>Balance at the end of the year</b>                    | <b>7,500</b>  | <b>7,500</b>   |
| <b>9.43 Development Studies Degree Programme</b>         |               |                |
| Balance at the beginning of the year                     | 666,667       | 333,333        |
| Funds received                                           | -             | 333,334        |
| Funds utilised during the year                           | (666,667)     | -              |
| <b>Balance at the end of the year</b>                    | <b>-</b>      | <b>666,667</b> |
| <b>9.44 Namibia Educational Research Associate</b>       |               |                |
| Balance at the beginning of the year                     | 3,500         | 3,500          |
| Funds received                                           | -             | -              |
| Funds utilised during the year                           | -             | -              |
| <b>Balance at the end of the year</b>                    | <b>3,500</b>  | <b>3,500</b>   |
| <b>9.45 HealthNet Solutions Grant Fund</b>               |               |                |
| Balance at the beginning of the year                     | -             | 26,008         |
| Funds received                                           | -             | -              |
| Funds transfer to SFAF                                   | -             | (26,008)       |
| <b>Balance at the end of the year</b>                    | <b>-</b>      | <b>-</b>       |
| <b>9.46 UNAM School of Nursing</b>                       |               |                |
| Balance at the beginning of the year                     | 14,365        | 14,365         |
| Funds received                                           | -             | -              |
| Funds utilised during the year                           | -             | -              |
| <b>Balance at the end of the year</b>                    | <b>14,365</b> | <b>14,365</b>  |

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

NOTES TO THE ANNUAL FINANCIAL STATEMENTS

|                                                           | 2021 N\$       | 2020 N\$         |
|-----------------------------------------------------------|----------------|------------------|
| <b>9.47 International Research Centre: Food Security</b>  |                |                  |
| Balance at the beginning of the year                      | 200            | 200              |
| Funds received                                            | -              | -                |
| Funds utilised during the year                            | -              | -                |
| <b>Balance at the end of the year</b>                     | <b>200</b>     | <b>200</b>       |
| <b>9.48 Dep: Occupational Therapy &amp; Physiotherapy</b> |                |                  |
| Balance at the beginning of the year                      | 2,177,979      | 2,237,299        |
| Funds received                                            | -              | 1,500,000        |
| Less management fee (2.5% of funds received)              | -              | (37,500)         |
| Funds utilised during the year                            | (1,546,091)    | (1,521,820)      |
| <b>Balance at the end of the year</b>                     | <b>631,888</b> | <b>2,177,979</b> |
| <b>9.49 Charles C. Okeahalam Bursary Scheme</b>           |                |                  |
| Balance at the beginning of the year                      | 248,945        | 355,531          |
| Funds received                                            | -              | -                |
| Funds utilised during the year                            | -              | (106,586)        |
| <b>Balance at the end of the year</b>                     | <b>248,945</b> | <b>248,945</b>   |
| <b>9.50 Deutsche Gesellschaft Fur I: (GIZ) Fund</b>       |                |                  |
| Balance at the beginning of the year                      | 237,500        | 239,505          |
| Funds received                                            | -              | -                |
| Funds utilised during the year                            | -              | (2,005)          |
| <b>Balance at the end of the year</b>                     | <b>237,500</b> | <b>237,500</b>   |
| <b>9.51 Family Wise Medical Practise</b>                  |                |                  |
| Balance at the beginning of the year                      | -              | 107,250          |
| Funds received                                            | -              | 10,000           |
| Less management fee (2.5% of funds received)              | -              | (250)            |
| Funds transfer to SFAF                                    | -              | (117,000)        |
| <b>Balance at the end of the year</b>                     | <b>-</b>       | <b>-</b>         |
| <b>9.52 Grant: Humphrey &amp; Shirley Hodgson Fund</b>    |                |                  |
| Balance at the beginning of the year                      | 912,062        | 445,037          |
| Funds received                                            | 503,672        | 479,000          |
| Less management fee (2.5% of funds received)              | (12,592)       | (11,975)         |
| Funds utilised during the year                            | (951,496)      | -                |
| <b>Balance at the end of the year</b>                     | <b>451,647</b> | <b>912,062</b>   |
| <b>9.53 Feedlot Challenge Sponsorship</b>                 |                |                  |
| Balance at the beginning of the year                      | 10,432         | 13,932           |
| Funds received                                            | -              | -                |
| Funds utilised during the year                            | -              | (3,500)          |
| <b>Balance at the end of the year</b>                     | <b>10,432</b>  | <b>10,432</b>    |
| <b>9.54 Oranjemund Angling Club Grant Fund</b>            |                |                  |
| Balance at the beginning of the year                      | -              | 3,500            |
| Funds received                                            | 87,638         | 89,521           |
| Less management fee (2.5% of funds received)              | (2,138)        | (1,500)          |
| Funds utilised during the year                            | (85,500)       | (91,521)         |
| <b>Balance at the end of the year</b>                     | <b>-</b>       | <b>-</b>         |
| <b>9.55 Prudential Investment Bursary Fund</b>            |                |                  |
| Balance at the beginning of the year                      | 59,178         | 103,350          |
| Funds received                                            | -              | -                |
| Less management fee (2.5% of funds received)              | -              | -                |
| Funds utilised during the year                            | (42,815)       | (44,172)         |
| <b>Balance at the end of the year</b>                     | <b>16,363</b>  | <b>59,178</b>    |

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

NOTES TO THE ANNUAL FINANCIAL STATEMENTS

|                                                       | 2021 N\$       | 2020 N\$       |
|-------------------------------------------------------|----------------|----------------|
| <b>9.56 Neudamm Project: Ruforum Grant</b>            |                |                |
| Balance at the beginning of the year                  | 226,083        | 1,283,104      |
| Funds received                                        | 1,424,585      | -              |
| Management Fee (5% of Funds received)                 | (138,298)      | -              |
| Funds utilised during the year                        | (865,147)      | (1,057,021)    |
| <b>Balance at the end of the year</b>                 | <b>647,223</b> | <b>226,083</b> |
| <b>9.57 Neudamm: Department of Animals Science</b>    |                |                |
| Balance at the beginning of the year                  | 3,061          | 3,061          |
| Funds received                                        | -              | -              |
| Funds utilised during the year                        | -              | -              |
| <b>Balance at the end of the year</b>                 | <b>3,061</b>   | <b>3,061</b>   |
| <b>9.58 Brandenburgische Technische University</b>    |                |                |
| Balance at the beginning of the year                  | 55,612         | 36,216         |
| Funds received                                        | 25,618         | 45,328         |
| Funds utilised during the year                        | (5,664)        | (25,932)       |
| <b>Balance at the end of the year</b>                 | <b>75,566</b>  | <b>55,612</b>  |
| <b>9.59 PPS: SRC Leadership Workshop Fund</b>         |                |                |
| Balance at the beginning of the year                  | 2,000          | 2,000          |
| Funds received                                        | -              | -              |
| Funds utilised during the year                        | -              | -              |
| <b>Balance at the end of the year</b>                 | <b>2,000</b>   | <b>2,000</b>   |
| <b>9.60 Embassy of Japan: SRC</b>                     |                |                |
| Balance at the beginning of the year                  | 8,431          | 8,431          |
| Funds received                                        | -              | -              |
| Funds utilised during the year                        | -              | -              |
| <b>Balance at the end of the year</b>                 | <b>8,431</b>   | <b>8,431</b>   |
| <b>9.61 ODS: Soup Projects</b>                        |                |                |
| Balance at the beginning of the year                  | 7,996          | 3,316          |
| Funds received                                        | -              | 4,800          |
| Less management fee (2.5% of funds received)          | -              | (120)          |
| Funds utilised during the year                        | -              | -              |
| <b>Balance at the end of the year</b>                 | <b>7,996</b>   | <b>7,996</b>   |
| <b>9.62 Namibia Asset Management Bursary Fund</b>     |                |                |
| Balance at the beginning of the year                  | 267            | -              |
| Funds received                                        | 450,000        | 190,000        |
| Less management fee (2.5% of funds received)          | (11,250)       | (4,750)        |
| Funds utilised during the year                        | (287,027)      | (184,983)      |
| <b>Balance at the end of the year</b>                 | <b>151,990</b> | <b>267</b>     |
| <b>9.63 Haib Minerals Fund</b>                        |                |                |
| Balance at the beginning of the year                  | -              | -              |
| Funds received                                        | 350,000        | -              |
| Less management fee (2.5% of funds received)          | (24,500)       | -              |
| Funds utilised during the year                        | -              | -              |
| <b>Balance at the end of the year</b>                 | <b>325,500</b> | <b>-</b>       |
| <b>9.64 Old Mutual/Namibian Stock Exchanges: NSIC</b> |                |                |
| Balance at the beginning of the year                  | -              | -              |
| Funds received                                        | 14,750         | -              |
| Funds utilised during the year                        | -              | -              |
| <b>Balance at the end of the year</b>                 | <b>14,750</b>  | <b>-</b>       |

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

NOTES TO THE ANNUAL FINANCIAL STATEMENTS

|                                                        | 2021 N\$         | 2020 N\$          |
|--------------------------------------------------------|------------------|-------------------|
| <b>9.65 UNAM: Money Withheld Social Obligation Due</b> |                  |                   |
| Balance at the beginning of the year                   | (52,000)         | -                 |
| Social Obligation due                                  | -                | (52,000)          |
| Funds utilised during the year                         | -                | -                 |
| <b>Balance at the end of the year</b>                  | <b>(52,000)</b>  | <b>(52,000)</b>   |
| <b>9.66 Golf Day</b>                                   |                  |                   |
| Balance at the beginning of the year                   | 2,420            | 2,420             |
| Funds received                                         | 156,520          | 33,500            |
| Less management fee (2.5% of funds received)           | (3,913)          | (838)             |
| Less Transfer to SFAF                                  | (78,028)         | (32,300)          |
| Funds utilised during the year                         | (74,580)         | (363)             |
| <b>Balance at the end of the year</b>                  | <b>2,420</b>     | <b>2,420</b>      |
| <b><u>Summary of Funds</u></b>                         |                  |                   |
| Opening balance                                        | 10,491,918       | 10,197,932        |
| Funds received                                         | 6,299,098        | 3,223,912         |
| Unidentified payments/Receipts                         | -                | 1,602,244         |
| Funds disbursed                                        | (7,316,004)      | (4,532,171)       |
|                                                        | <b>9,475,011</b> | <b>10,491,918</b> |

**UNIVERSITY OF NAMIBIA FOUNDATION**  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

**Detailed statement of funds and expenditure - unaudited**

|                                              | 2021<br>N\$        | 2020<br>N\$        |
|----------------------------------------------|--------------------|--------------------|
| <b>Funds</b>                                 |                    |                    |
| <b>Net funds (disbursed) / received</b>      | <b>(1,016,907)</b> | <b>(1,308,258)</b> |
| <b>Other income</b>                          |                    |                    |
| Alumni                                       |                    | 1,650              |
| Management fees received                     | 193,803            | 152,501            |
| Interest received                            | 644,509            | 835,124            |
| Interest Fair Value Adjustments: 522 026 734 | -                  | 12,338             |
| Leisure centre hire                          | 4,102              | 34,713             |
| Sundry Income                                |                    | 7,350              |
| <b>Total Funds and income</b>                | <b>842,413</b>     | <b>1,043,675</b>   |
| <b>Expenditure</b>                           | <b>129,268</b>     | <b>197,292</b>     |
| Alumni expenses                              |                    | 283                |
| Advertising & Promotions                     | 6,240              | -                  |
| Interest Fair Value Adjustments: 522 026 734 | 22,045             |                    |
| Bank charges                                 | 24,269             | 23,741             |
| Consulting fees                              | 863                | 16,191             |
| Donations                                    | 3,393              | -                  |
| Entertainment & Office Consumables           | 3,671              | 3,559              |
| Leisure Centre Expenses                      | -                  | 800                |
| Legal Fees                                   |                    | 93,125             |
| Miscellaneous Events                         |                    | 680                |
| Printing & Stationery                        |                    | 883                |
| Trustee Sitting Allowances                   | 68,788             | 58,029             |
| <b>Net (deficit) / surplus for the year</b>  | <b>(303,762)</b>   | <b>(461,875)</b>   |

UNIVERSITY OF NAMIBIA FOUNDATION  
Trading as University of Namibia Foundation  
Annual Financial Statements for the year ended 31 December 2021

SUPPLEMENTARY INFORMATION TO THE ANNUAL FINANCIAL STATEMENTS - UNAUDITED

|      |                                                    |                         | 2021<br>N\$             | 2020<br>N\$                |
|------|----------------------------------------------------|-------------------------|-------------------------|----------------------------|
| 10   | Budget allocation for the period                   |                         |                         |                            |
| 10.1 | Budget expenditure                                 |                         | 4,180,620               | 6,311,056                  |
|      | Less: Actual expenditure                           |                         | (4,678,284)             | (6,327,005)                |
|      | (Deficit)/Surplus for the period                   |                         | <u>(497,664)</u>        | <u>(15,949)</u>            |
| 10.2 | Detailed allocation and expenditure of the budget: |                         |                         |                            |
|      |                                                    | Budgeted<br>2020<br>N\$ | Budgeted<br>2020<br>N\$ | Actual<br>2021<br>N\$      |
|      |                                                    |                         |                         | Differences<br>2021<br>N\$ |
|      | Salaries                                           | 2,396,312               | 3,136,176               | 2,334,861                  |
|      | Benefits                                           | 1,658,405               | 2,147,370               | 1,595,466                  |
|      | Bonus                                              | 125,903                 | 261,348                 | 172,339                    |
|      | Honoraria                                          | -                       | 35,000                  | 409                        |
|      | Staff Development                                  | -                       | -                       | 22,444                     |
|      | Consumables                                        | -                       | -                       | 150                        |
|      | Official functions/entertainment                   | -                       | 10,000                  | 21,116                     |
|      | Alumni                                             | -                       | 40,000                  | -                          |
|      | Audit Fees                                         | -                       | 580,800                 | 244,200                    |
|      | Printing/photocopies                               | -                       | 12,000                  | -                          |
|      | Advert general                                     | -                       | 25,000                  | 4,807                      |
|      | Stationary                                         | -                       | 20,000                  | 19,763                     |
|      | Travel and subsistence                             | -                       | 23,362                  | -                          |
|      | Consultancy Services                               | -                       | -                       | 239,200                    |
|      | Conference / Workshop & Membership                 | -                       | 20,000                  | 23,530                     |
|      |                                                    | <u>4,180,620</u>        | <u>6,311,056</u>        | <u>4,678,284</u>           |
|      |                                                    |                         |                         | <u>(497,664)</u>           |

The above expenses are accounted for and audited in the UNAM Books.  
The cost of the secretariat administering the trust are borne by UNAM.